

# The Annual Audit Letter for Newcastle Under Lyme Borough Council

## Year ended 31 March 2016

October 2016

## **John Gregory**

Director

T 0121 232 5333

E john.gregory@uk.gt.com

## **Paul Harvey**

Assistant Manager

T 0121 232 3529

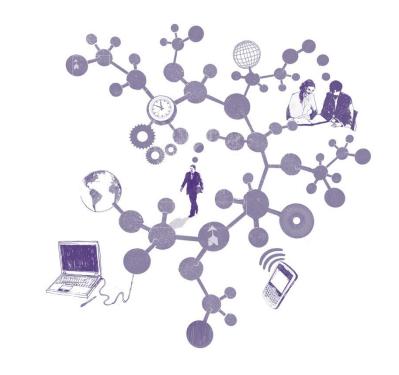
E paul.m.harvey@uk.gt.com

## **Naomi Povey**

Executive

T 0121 232 5294

E naomi.j.povey@uk.gt.com



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# Executive summary

## **Purpose of this letter**

Our Annual Audit Letter (Letter) summarises the key findings arising from the work that we have carried out at Newcastle Under Lyme Borough Council (the Council for the year ended 31 March 2016.

This Letter is intended to provide a commentary on the results of our work to the Council and its external stakeholders, and to highlight issues that we wish to draw to the attention of the public. In preparing this letter, we have followed the National Audit Office (NAO)'s Code of Audit Practice (the Code) and Auditor Guidance Note (AGN) 07 – 'Auditor Reporting'.

We reported the detailed findings from our audit work to the Council's Audit and Risk Committee as those charged with governance in our Audit Findings Report on 26 September 2016.

## **Our responsibilities**

We have carried out our audit in accordance with the NAO's Code of Audit Practice, which reflects the requirements of the Local Audit and Accountability Act 2014 (the Act). Our key responsibilities are to:

- give an opinion on the Council's financial statements (section two)
- assess the Council's arrangements for securing economy, efficiency and effectiveness in its use of resources (the value for money conclusion) (section three).

In our audit of the Council's financial statements, we comply with International Standards on Auditing (UK and Ireland) (ISAs) and other guidance issued by the NAO.

#### **Our work**

## Financial statements opinion

We gave an unqualified opinion on the Council's financial statements on 26 September 2016.

## Value for money conclusion

We were satisfied that the Council put in place proper arrangements to ensure economy, efficiency and effectiveness in its use of resources during the year ended 31 March 2016. We reflected this in our audit opinion on 26 September 2016

#### Certificate

We certified that we had completed the audit of the accounts of Newcastle Under Lyme Borough Council in accordance with the requirements of the Code on 26 September 2016.

## Certification of grants

We also carry out work to certify the Council's Housing Benefit subsidy claim on behalf of the Department for Work and Pensions. Our work on this claim is not yet complete and will be finalised by 30 November 2016. We will report the results of this work to the Audit and Risk Committee in our Annual Certification Letter.

We would like to record our appreciation for the assistance and co-operation provided to us during our audit by the Council's staff.

Grant Thornton UK LLP October 2016

## Audit of the accounts

## Our audit approach

## Materiality

In our audit of the Council's accounts, we use the concept of materiality to determine the nature, timing and extent of our work, and in evaluating the results of our work. We define materiality as the size of the misstatement in the financial statements that would lead a reasonably knowledgeable person to change or influence their economic decisions.

We determined materiality for our audit of the Council's accounts to be £1,176,000, which is 2% of the Council's gross revenue expenditure. We used this benchmark, as in our view, users of the Council's accounts are most interested in how it has spent the income it has raised from taxation and grants during the year.

We also set a lower level of specific materiality for certain areas such as senior officer remuneration, members allowances and auditor remuneration.

We set a lower threshold of £58,000, below which we would not report errors to the Audit and Risk Committee in our Audit Findings Report.

## The scope of our audit

Our audit involves obtaining enough evidence about the amounts and disclosures in the financial statements to give reasonable assurance that they are free from material misstatement, whether caused by fraud or error.

This includes assessing whether:

- the Council's accounting policies are appropriate, have been consistently applied and adequately disclosed;
- significant accounting estimates made by management are reasonable; and
- the overall presentation of the financial statements gives a true and fair view.

We also read the narrative report and annual governance statement to check they are consistent with our understanding of the Council and with the accounts on which we give our opinion.

We carry out our audit in line with ISAs (UK and Ireland) and the NAO Code of Audit Practice. We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our audit approach was based on a thorough understanding of the Council's business and is risk based.

We identified key risks and set out overleaf the work we performed in response to these risks and the results of this work.

# Audit of the accounts

These are the risks which had the greatest impact on our overall strategy and where we focused more of our work.

Risks identified in our audit plan	How we responded to the risk
Valuation of property, plant and equipment  The Council revalues its assets on a rolling basis over a five year period. The Code requires that the Council ensures that the carrying value at the balance sheet date is not materially different from the current value. This represents a significant estimate by management in the financial statements.	<ul> <li>As part of our audit work we:</li> <li>Reviewed management's processes and assumptions for the calculation of the estimate.</li> <li>Reviewed the competence, expertise and objectivity of any management experts used.</li> <li>Reviewed the instructions issued to valuation experts and the scope of their work</li> <li>Discussed with the Council's valuer about the basis on which the valuation was carried out, challenging the key assumptions.</li> <li>Reviewed and challenged the information used by the valuer to ensure it was robust and consistent with our understanding.</li> <li>Tested revaluations made during the year to ensure they were input correctly into the Council's asset register</li> <li>Evaluated of the assumptions made by management for those assets not revalued during the year and how management satisfied themselves that these were not materially different to current value.</li> <li>We did not identify any issues to report</li> </ul>
Valuation of pension fund net liability  The Council's pension fund asset and liability as reflected in its balance sheet represent significant estimates in the financial statements.  The values of the pension fund net liability is estimated by specialist actuaries.	As part of our audit work we have:  Documented the key controls that were put in place by management to ensure that the pension fund liability was not materially misstated.  Performed a walkthrough of the key controls to assess whether they were implemented as expected and mitigate the risk of material misstatement in the financial statements.  Reviewed the competence, expertise and objectivity of the actuary who carried out the Council's pension fund valuation.  Gained an understanding of the basis on which the IAS 19 valuation was carried out and undertook procedures to confirm the reasonableness of the actuarial assumptions made.  Reviewed the consistency of the pension fund asset and liability and disclosures in notes to the financial statements with the actuarial report from your actuary.
	We did not identify any issues to report

## Audit of the accounts

## **Audit opinion**

We gave an unqualified opinion on the Council's accounts on 26 September 2016, in advance of the 30 September 2016 national deadline.

The Council made the accounts available for audit in line with the agreed timetable, and provided a good set of working papers to support them. The finance team responded promptly and efficiently to our queries during the course of the audit.

## Issues arising from the audit of the accounts

We reported the key issues from our audit of the accounts of the Council to the Council's Audit and Risk Committee on 26 September 2016.

## Annual Governance Statement and Narrative Report

We are also required to review the Council's Annual Governance Statement and Narrative Report. It published them on its website with the draft accounts in line with the national deadlines.

Both documents were prepared in line with the relevant guidance and were consistent with the supporting evidence provided by the Council and with our knowledge of the Council.

## Other statutory duties

We also have additional powers and duties under the Act, including powers to issue a public interest report, make written recommendations, apply to the Court for a declaration that an item of account is contrary to law, and to give electors the opportunity to raise questions about the Council's accounts and to raise objections received in relation to the accounts. We have not identified any issues that have required us to apply our statutory powers and duties under the Act.

# Value for Money conclusion

## **Background**

We carried out our review in accordance with the NAO Code of Audit Practice (the Code), following the guidance issued by the NAO in November 2015 which specified the criterion for auditors to evaluate:

In all significant respects, the audited body takes properly informed decisions and deploys resources to achieve planned and sustainable outcomes for taxpayers and local people.

## **Key findings**

Our first step in carrying out our work was to perform a risk assessment and identify the key risks where we concentrated our work.

The key risks we identified and the work we performed are set out in table 2 overleaf.

## **Overall VfM conclusion**

We are satisfied that in all significant respects the Council put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources for the year ending 31 March 2016.

# Value for Money

Table 2: Value for money risks

Risk identified	Work carried out	Findings and conclusions
Working with Partners The Council has already developed working partnerships such as with Staffordshire County Council to develop a civic hub in Newcastle and Aspire Housing in relation to housing within Newcastle. We need to understand how these and other partnerships help the Council to achieve its strategic priorities.	We have held discussions with Key Officers (Executive Director of Resources and Support Services, Internal Audit Manager/Monitoring Officer) to obtain their views on Partnership working. We have reviewed Committee minutes, the MTFS and the Council plan to obtain evidence of partnership working.	The Council Plan makes direct reference to the Council's partnership arrangements. The Council is also a member of the Newcastle Partnership which is the strategic partnership for the borough and has the vision of bringing Newcastle communities together and securing a prosperous future.  Examples of other partnership working include:  The Council is working with other Local Authorities on the Stoke on Trent and Staffordshire Business Rates Pool ensuring that resources are retained locally and reinvested in Staffordshire and Stoke on Trent.  The Council is also working with Kidsgrove Town Centre Partnership and the Newcastle Business Improvement District to support local businesses within the Borough.  The Council has launched a communications project with the Sentinel (Newspaper group). This is the first project of its kind in the country involving the Council and a private sector partner to generate income from Council assets for advertising and marketing purposes. Partners from the local newspapers can get involved with each site to identify customers for advertising space, sales and income collection.  On that basis we concluded that the risk was sufficiently mitigated and the Council has proper arrangements

# Working with the Council

## Our work with you in 2015/16

We are really pleased to have worked with you over the past year. We have established a positive and constructive relationship. Together we have delivered an effective audit.

An efficient audit – we delivered the accounts audit before the deadline and in line with the timescale we agreed with you. Our audit team are knowledgeable and experienced in your financial accounts and systems. Our relationship with your team provides you with a financial statements audit that continues to finish ahead of schedule releasing your finance team for other important work.

Improved financial processes – during the year we reviewed your financial systems and processes including employee remuneration, non- pay expenditure and property plant and equipment.

Understanding your operational health – through the value for money conclusion we provided you with assurance on your operational effectiveness.

Sharing our insight – we shared with you our reports covering best practice. Areas we covered included Innovation in public financial management, Knowing the Ropes – Audit Committee; Effectiveness Review, Making devolution work and Reforging local government.

We have also shared with you our insights on advanced closure of local authority accounts, in our publication "Transforming the financial reporting of local authority accounts" and will continue to provide you with our insights as you bring forward your production of your year-end accounts.

Thought leadership – We have shared with you our publication on Building a successful joint venture and will continue to support you as you consider greater use of alternative delivery models for your services.

# Working with the Council

We will continue to liaise closely with the senior finance team during 2016/17 on this important accounting development, with timely feedback on any emerging issues.

The audit risks associated with this new development and the work we plan to carry out to address them will be reflected in our 2016/17 audit plan.

We will also continue to work with you and support you over the next financial year

Locally our focus will be on:

- An efficient audit continuing to deliver an efficient audit.
- Understanding your operational health through the value for money conclusion we will provide you with assurance on your operational effectiveness.
- Supporting development we will attend the Audit and Risk Committee meetings during the year, offering our views on items under discussion.

# Appendix A: Reports issued and fees

We confirm below our final fees charged for the audit and confirm there were no fees for the provision of non audit services.

### **Fees**

	Planned £	Actual fees £	2014/15 fees £
Statutory audit of Council	55,002	55,002	73,336
Housing Benefit Grant Certification	8,052	8,052	8,280
Total fees (excluding VAT)	63,054	63,054	81,616

## **Reports issued**

Report	Date issued
Audit Plan	March 2016
Audit Findings Report	September 2016
Annual Audit Letter	October 2016



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